

America's Missing Entrepreneurs

Raj Chetty, Harvard and NBER

Gaia Dossi, LSE

Matthew Smith, US Treasury Department¹

John Van Reenen, LSE, MIT, and NBER

Owen Zidar, Princeton and NBER

Eric Zwick, Chicago Booth and NBER

June 2023

Preliminary; Please Do Not Cite

¹This research was conducted while the author was an employee at the U.S. Department of the Treasury. The findings, interpretations, and conclusions expressed in this paper are entirely those of the author and do not necessarily reflect the views or the official positions of the U.S. Department of the Treasury. Any taxpayer data used in this research was kept in a secured Treasury or IRS data repository, and all results have been reviewed to ensure that no confidential information is disclosed.

Motivation

- A large share of growth in output and employment is driven by a few relatively new firms (e.g., Apple, Amazon, etc.)
[Davis Haltiwanger Schuh 1996, Haltiwanger Jarmin Miranda 2013]
- Can we increase economic output by expanding supply of entrepreneurs?
- Big differences in entrepreneurship rates by sex, parental income and race
 - Potential misallocation of talent [Hsieh Hurst Jones Klenow 2019, Bell Chetty Jaravel Petkova Van Reenen 2019]
- Large cross-sectional literature on entrepreneurs, but relatively little known about star founders.
[Evans Leighton 1989, Hamilton 2000, Robb 2002, Lazear 2005, Fairlie Robb 2009, Hurst Pugsley 2011, Guzman Stern 2015,2020, Levine Rubinstein 2017, Azoulay Jones Kim Miranda 2020]
 - Small samples, lack of longitudinal data

This Paper

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- Study determinants of entrepreneurship in four steps:
 1. Descriptive analysis of the characteristics of founders
 2. Examine 3 key causal mechanisms determining entrepreneurship:
 - Labor market **experience**
 - Liquid **wealth** constraints
 - Childhood **exposure** to entrepreneurship
 3. Use this “lifecycle” approach to analyze both overall entrepreneurship & reasons for lower levels in under-represented groups
 4. Investigate GE effects using structural model that extends Hsieh et al. 2019

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6. **Policy:** Our results point toward “pipeline problem”
 - Early labor market experience very important for entrepreneurship
 - Closing gaps requires policy to target experience (& exposure), not just liquidity

1. Data

Assembling the Data

Firms: Identify new firms from C-corp, S-corp, and partnership tax filings (1120, 1120S, 1065) 1998-2019

- Excludes unincorporated sole props; also exclude shells and spinoffs using W-2 data to isolate true new firms
- Founding date when first employ a non-owner employee (same as Census BDS new firm definition)
- Validation: Number of new firms aligns with Census BDS [▶ Census Comparison](#)

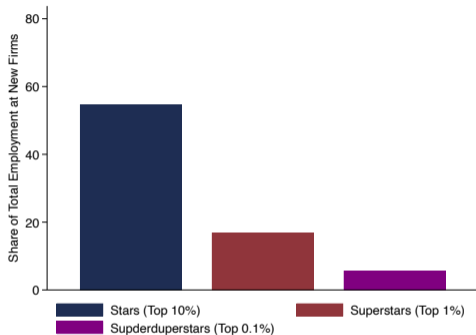
Founders: Owners in year firm started (K-1, 1125-E forms) [Smith Yagan Zidar Zwick 2019]

- For corps, exclude owners without W-2 income from the firm in first two years
- Validation: Use S-corps to test for Type I and II errors, outperforms W-2 method

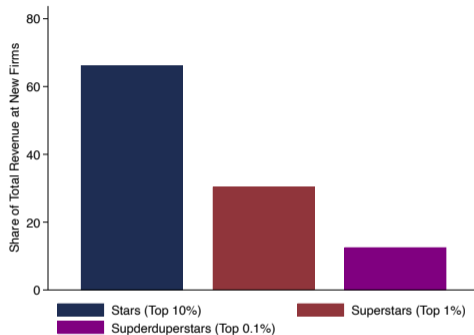
Demographics: Parental background, childhood location, gender obtained from individual level panel constructed in prior studies [Chetty Hendren Kline Saez 2014]

Importance of Star Entrepreneurs

New Firm Employment Share of Stars



New Firm Revenue Share of Stars

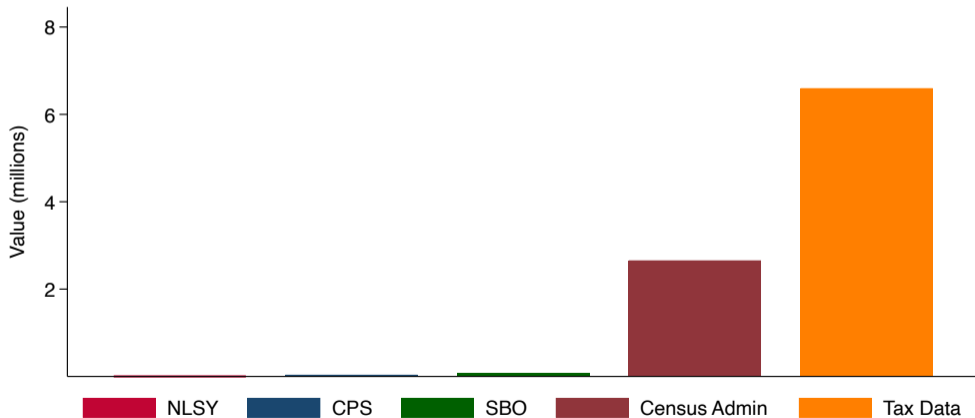


Type	Definition	Emp. Threshold (2015)	Rev. Threshold (2015)
Star	Top 10%	25	\$1.7 million
Superstar	Top 1%	79	\$8.7 million
Superduperstar	Top 0.1%	207	\$35.1 million

Benchmarking

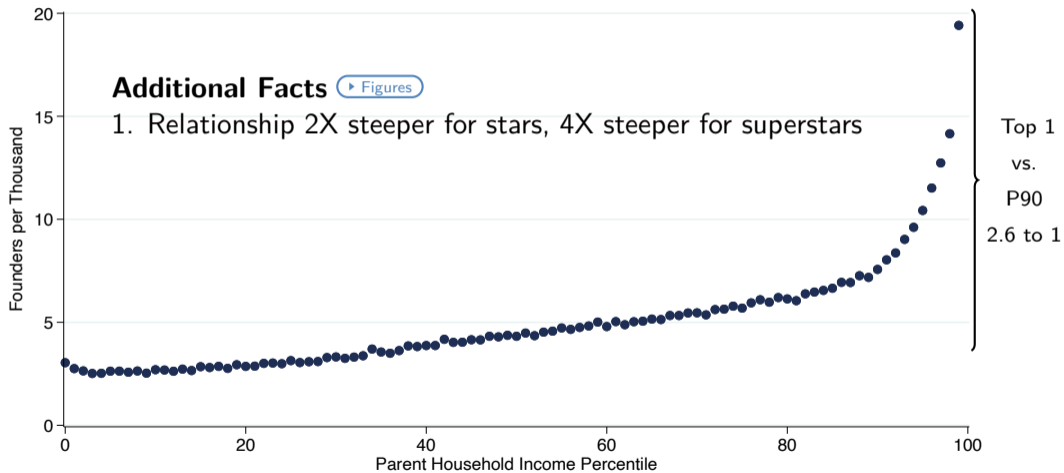
1. Founders are comparable to samples from other data on formal entrepreneurs
 - NLSY, CPS, PSID, SBO, Census Admin
 - Median age at founding: 40, Stars and superstars: 41–42
 - Female share: 29%, Stars and superstars: 20–25%
 - Median family income: \$100K, Stars and superstars: \$125K-\$200K
2. Improves sample size by multiple orders of magnitude

Number of Entrepreneurs by Dataset

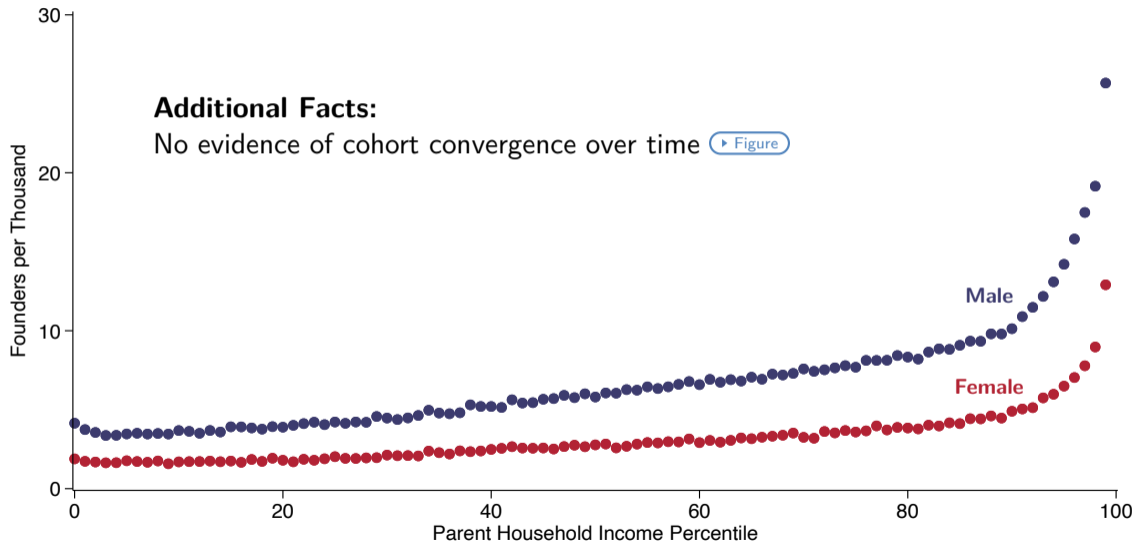


2. Who are America's Entrepreneurs?

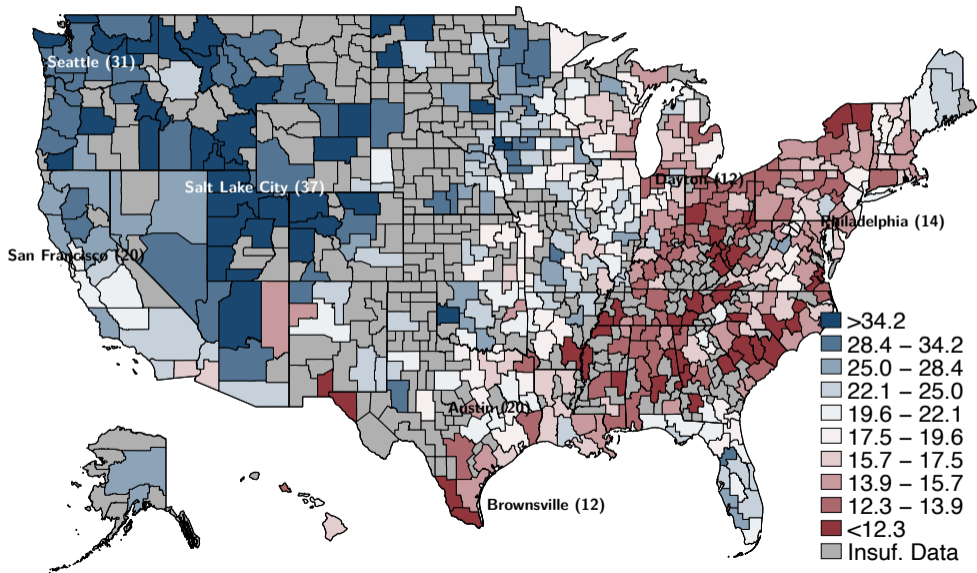
Entrepreneurship Rates Lower if Born into a Low Income Family



Entrepreneurship Rates by Family Income and Gender

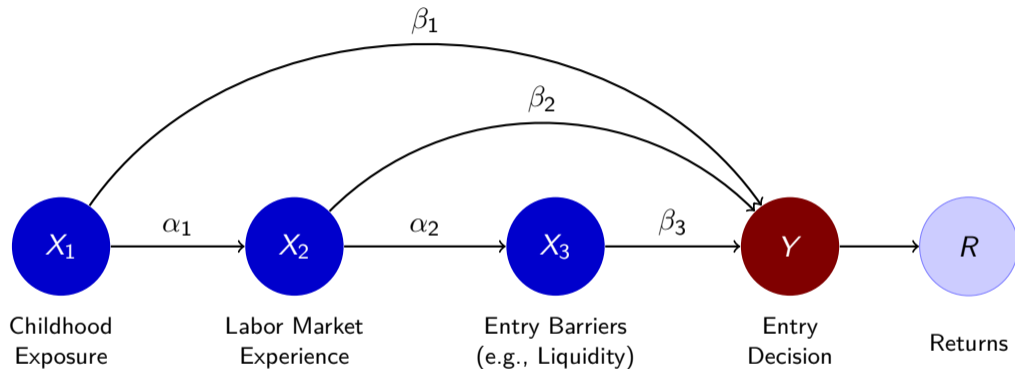


The Geographic Origins of Entrepreneurs



3. Determinants of Entrepreneurship

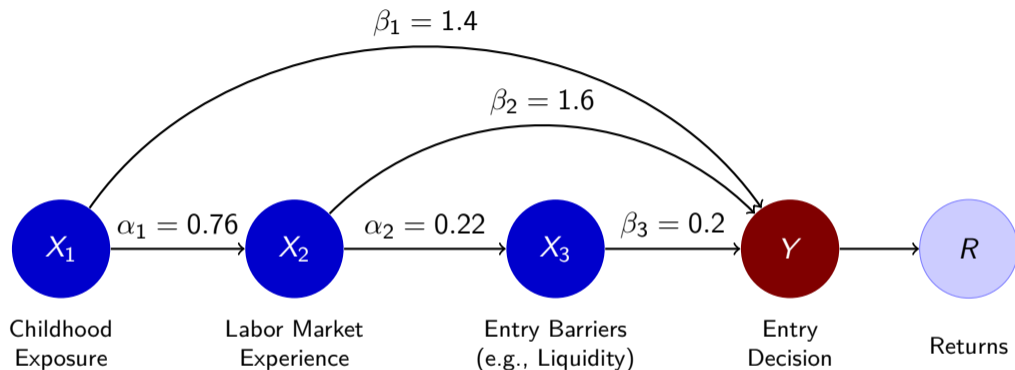
The Entrepreneurial Pipeline: Causal Graph



Note: β s give overall effect, α s are possible mechanisms.

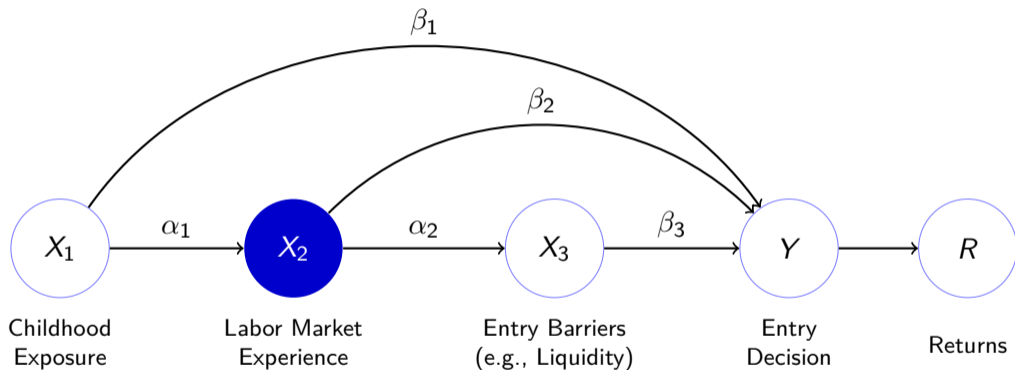
Question: How much does Y and ΔY (gaps) depend on X and ΔX s?

The Entrepreneurial Pipeline: Quantification



- Experience effects most important (wealth effects least); Exposure effect also large, works mainly via experience
- Experience accounts for material amount of URG gaps (at least a quarter)

The Entrepreneurial Pipeline I: Experience



Experience Effects from Prior Job

Goal: Estimate causal effect of industry experience on entry to entrepreneurship

- Labor market experience in particular sectors (e.g. software) when young generates entrepreneurial ideas, opportunity, networks
- Ideal experiment: randomly assign new workers to more entrepreneurial jobs

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Strategy: Compare workers with exposure to different industries

1. $P(\text{ent overall}) = f(\text{accumulated "entrepreneurial potential"})$
2. $P(\text{ent in industry } n) = f(\text{worker in industry } n)$
 - Use cohort design to isolate shocks to experience in an industry
 - Condition on factors driving demand for ents (narrow age range/current county)

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Mechanism: Test experience effects model [Oreopoulos, 2007, Hamilton 2000, Lazear 2005, Neal 1995]

Quantifying the Role of Labor Market Experience

Step 1: Instrument for experience in entrepreneurial jobs

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 - Share of age 22 workers k in county c in industry n ($\frac{k_{c,n,y}}{k_{c,y}}$)
3. Assign each person "entrepreneurship potential" from their age 22 county
 - Age 22 CZ-industry exit to entrepreneurship rate $Z_{c(22),y} = \sum_n \gamma_{c(22),n,y} \cdot E_n$

Quantifying the Role of Labor Market Experience

Top Entrepreneurship Index Industries

	Industry (NAICS)	Ent Rate (%)
1	Residential building constr (2361)	4.02
2	Security contracts broker (5231)	3.50
3	Offices of real estate agents/brokers (5312)	3.12
4	Computer sys design/related svc (5415)	2.97
5	Personal care svc (8121)	2.86
6	Building equipment cntrctr (2382)	2.81
7	Building foundation/exterior cntrctr (2381)	2.76
8	Other information svc (5191)	2.66
9	Spectator sports (7112)	2.66
10	Nonresidential building constr (2362)	2.55
11	Sporting goods/musical instrument stores (4511)	2.34
12	Architectural/engineering svc (5413)	2.34
13	Cattle ranching/farming (1121)	2.32
14	Other specialty trade cntrctr (2389)	2.25
15	Accounting/bookkeeping svc (5412)	2.22

Quantifying the Role of Labor Market Experience

Bottom Entrepreneurship Index Industries

	Industry (NAICS)	Ent Rate (%)
1	Poultry/egg prodn (1123)	0.32
2	Animal slaughtering/processing (3116)	0.49
3	Child day care svc (6244)	0.58
4	Converted paper product mfg. (3222)	0.61
5	Investigation/security svc (5616)	0.66
6	Plastics product mfg. (3261)	0.66
7	Petroleum merch whlsl (4247)	0.69
8	Motor vehicle parts mfg. (3363)	0.72
9	Gambling industries (7132)	0.73
10	Home health care svc (6216)	0.74
11	Other food mfg. (3119)	0.77
12	Rubber product mfg. (3262)	0.77
13	Forging/stamping (3321)	0.77
14	Grocery stores (4451)	0.79
15	Employment svc (5613)	0.79

Quantifying the Role of Labor Market Experience

Research Design: Shocks to initial industry assignment (2 related approaches)

1. **Across-cohort**, within-county differences

- e.g., 1979 versus 1980 cohort in Salt Lake City at age 22
- Outcome is ever founding after 22
- *Mechanism:* Shock in entry hiring in entrepreneurship-friendly industries in same county in adjacent years

2. **Specific labor market experience** → specific founding industry

- e.g., 1979 versus 1980 cohort in Salt Lake City at 22 in NAICS 5415 (Computer Systems Design)
- Outcome is founding after 22 in NAICS 5415
- *Mechanism:* Early jobs enable particular founding trajectories

Quantifying the Role of Labor Market Experience

Step 2: Measuring experience in entrepreneurial jobs

1. Consider 1978-1982 birth cohorts.

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1. Consider 1978-1982 birth cohorts.
2. Use 1977 cohort to train a prediction model for entrepreneurship at age 35.
 - # years in each 4-digit NAICS for age 22-35 (industry exp.); # years with wages > \$5K (general exp),
 - Partition # years variables into small vs. big firms *and* high vs. low relative wages
 - Occupation at age 35
 - $E_{i,1977} = f(\chi_{i,1}, \dots, \chi_{i,M}) + \varepsilon_{i,1977}$

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 - $X_{2,i,c,y} = \hat{E}_{i,y}$ for $y \in \{1978 \dots 1982\}$

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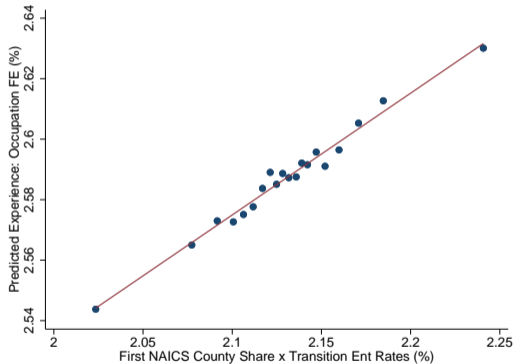
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 - $X_{2,i,c,y} = \hat{E}_{i,y}$ for $y \in \{1978 \dots 1982\}$
4. Estimate causal effect of experience on level of entrepreneurship with 2SLS.
 - Use “entrepreneurship potential” as IV for experience
 - Use county (at 22) fixed effects & cohort fixed effects to isolate shocks (D)

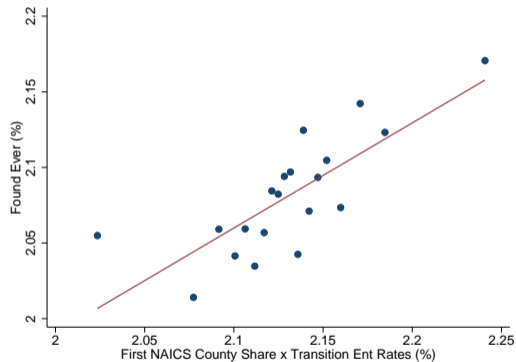
$$\text{2nd Stage: } Y_{i,c,y} = \beta_2 X_{2,i,c,y} + \alpha_{c(22)} + \alpha_y + \eta_{i,c,y} \quad \text{1st Stage: } X_{2,i,c,y} = \delta Z_{c(22),y} + \alpha_{c(22)} + \alpha_y + \zeta_{i,c,y}$$

The Causal Effect of Experience in Entrepreneurial Jobs

First Stage



Reduced Form



Result: Causal effect of industry experience on entrepreneurial entry

The Effect of Early Labor Market Experience on Entrepreneurship

Dependent Variable	Experience	P(Ent)	P(Ent)
Age 22 County-Cohort Potential (IV)	0.3491 (0.0131)	0.5683 (0.0996)	
Experience			1.6278 (0.2766)
Experience × Male			
Experience × Female			
Experience × ORG			
Experience × URG			
Experience × Par. Inc. Top 10			
Experience × Par. Inc. Bot 90			
Age 22 County + Cohort Fixed Effects	x	x	x
Age 22 County Clustered SE	x	x	x
Observations	10,074,353	10,074,353	10,074,353
F-statistic			715.04

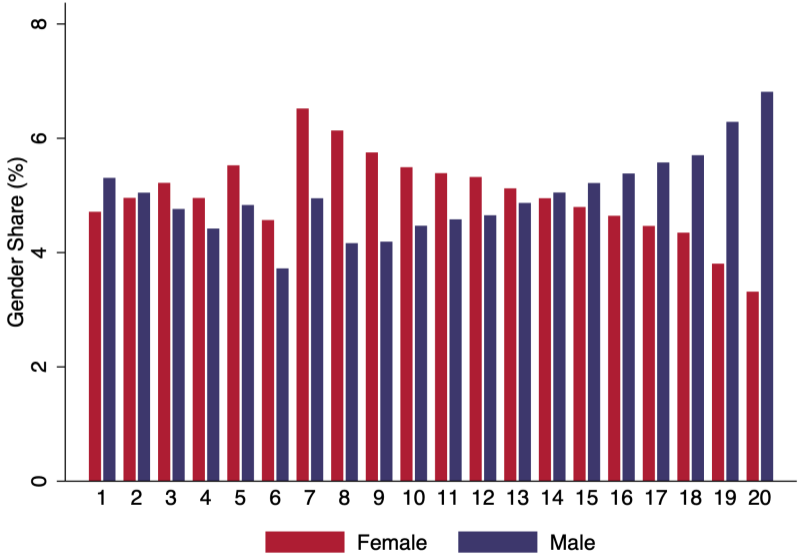
Notes: Mean entrepreneurship 2.6%, mean experience 2.1%. Implied elasticity = 2.0

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Experience			1.6278 (0.2766)			
Experience × Male				1.7740 (0.2672)		
Experience × Female				1.3311 (0.2923)		
Experience × ORG					2.2486 (0.4952)	
Experience × URG					1.9016 (0.5901)	
Experience × Par. Inc. Top 10						1.9885 (0.3908)
Experience × Par. Inc. Bot 90						1.4224 (0.4251)
Age 22 County + Cohort Fixed Effects	x	x	x	x	x	x
Age 22 County Clustered SE	x	x	x	x	x	x
Observations	10,074,353	10,074,353	10,074,353	10,074,353	4,763,500	5,662,260
F-statistic			715.04	345.77	165.04	165.60

Notes: Mean entrepreneurship 2.6%, mean experience 2.1%. Implied elasticity = 2.0

Gender Gaps in Labor Market Experience Measure Mainly in Top Quartile



Early Labor Market Experience Accounts for Quarter to Third of Gender and Class Entrepreneurship Gap

Gap by sex:

$$\begin{aligned}\beta_2 \times \Delta X_2 / \Delta Y &= (1.33 \text{ or } 1.77) \times 0.31 / 1.73 \\ &= 24\% \text{ or } 32\%\end{aligned}$$

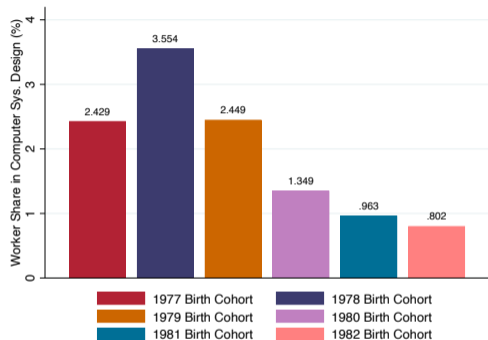
Gap by parental income:

$$\begin{aligned}\beta_2 \times \Delta X_2 / \Delta Y &= (1.42 \text{ or } 1.99) \times 0.47 / 2.58 \\ &= 26\% \text{ or } 36\%\end{aligned}$$

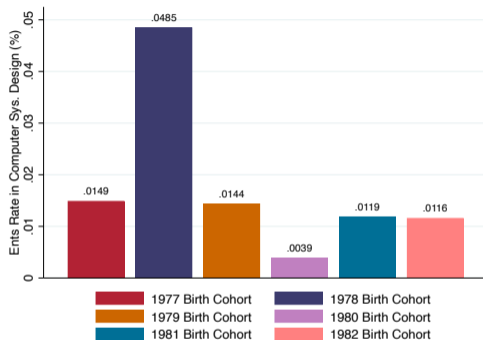
Note: $X_2 \in \{\text{URG coefficient, ORG coefficient}\}$

First Job Design: Illustrative Example from San Francisco CZ

Shocked 1978 ICT Cohort



Subsequent Entrepreneurship Rates

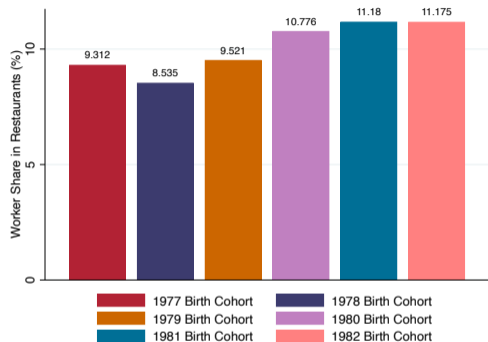


Challenge: Industry relation does not isolate supply effects of experience → Cohort design

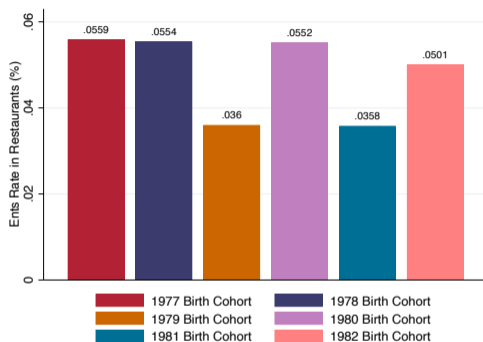
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2. High employment shares in an industry as a proxy for **experience shocks**
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First Job Design: Illustrative Example from San Francisco CZ

Placebo 1978 Restaurant Cohort



Subsequent Entrepreneurship Rates

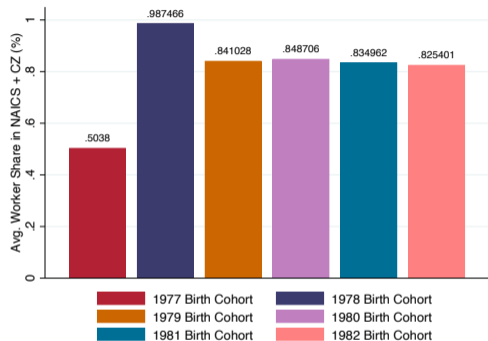


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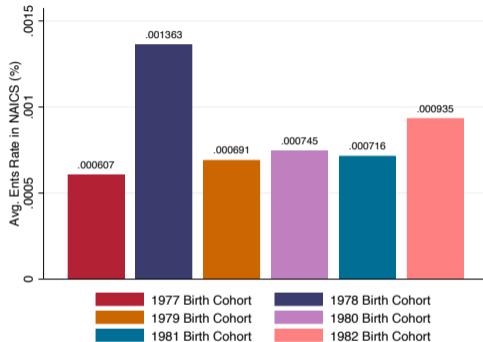
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Pooled First Job Shocks (Top Quartile)

Shocked 1978 Cohort



Subsequent Entrepreneurship Rates

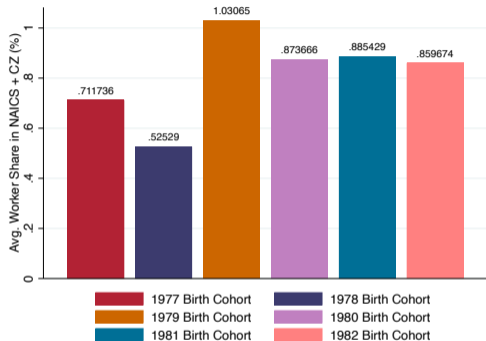


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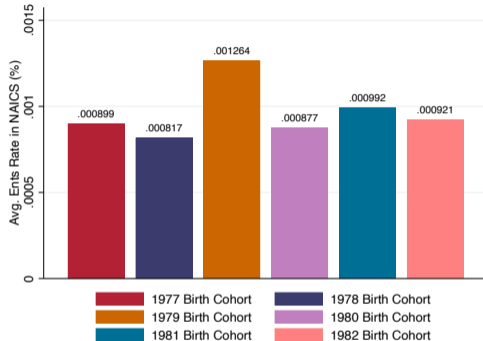
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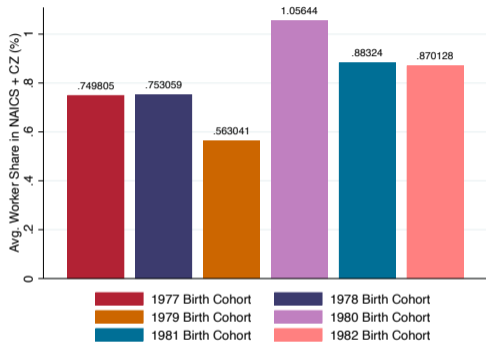


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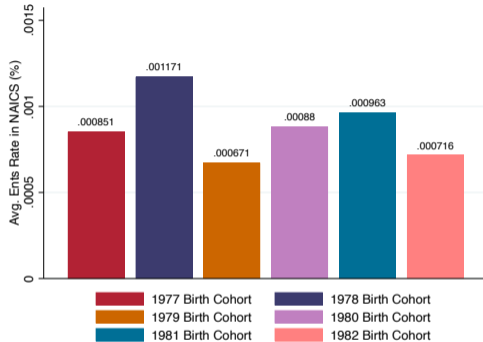
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Shocked 1980 Cohort



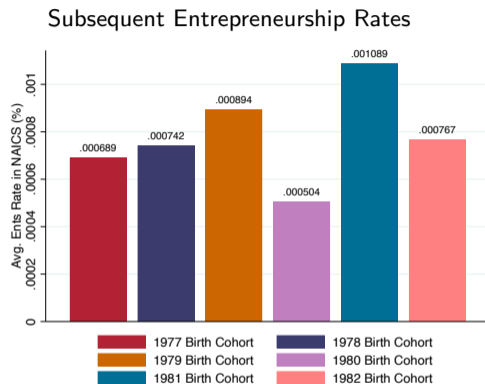
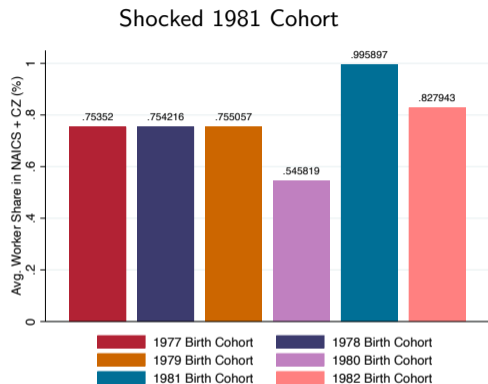
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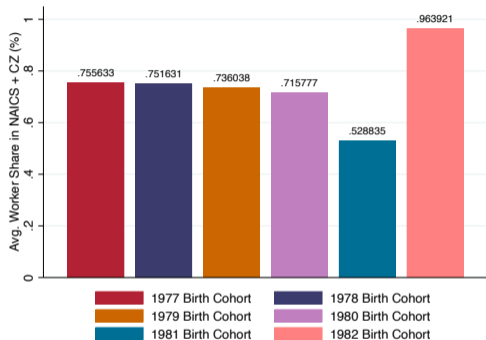


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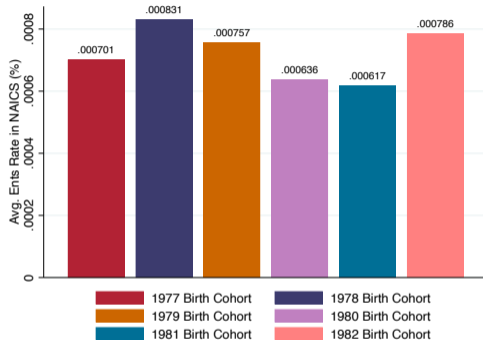
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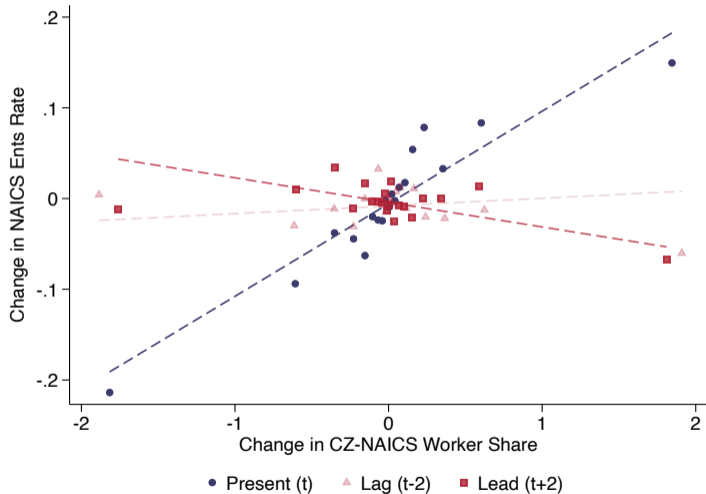
Subsequent Entrepreneurship Rates



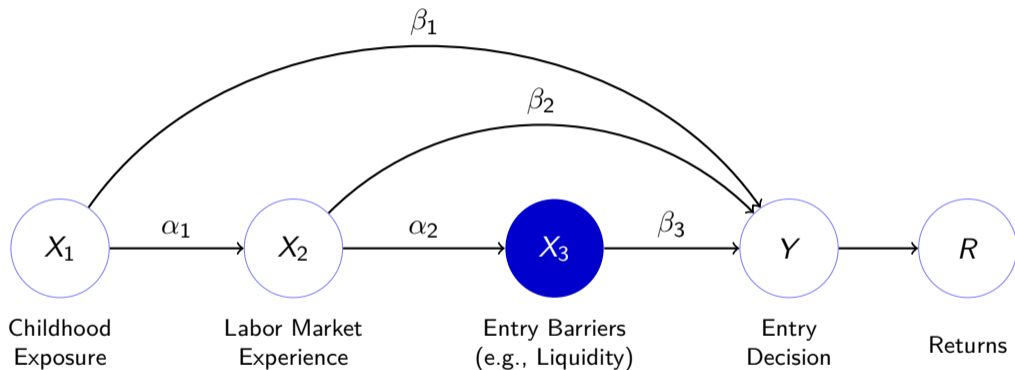
Challenge: Industry relation does not isolate supply effects of experience → Cohort design

1. Compare 22-year-old workers in adjacent cohorts in a CZ
2. High employment shares in an industry as a proxy for **experience shocks**
3. Subsequent entry rate in same industry identifies **causal experience effects**

Pooled First Job Shocks: Placebos



The Entrepreneurial Pipeline II: Liquid Wealth



Liquidity from IPO Windfalls and Entrepreneurial Entry

Goal: Measure impact of large liquid wealth shocks on subsequent entry by group

- Outcomes include entry and proxies for returns conditional on entry
- Follow shock recipients several years after the shock
- Focus on population with relatively high baseline entry rates

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Strategy: Compare workers within IPO firms using pre-IPO wage rank

1. Wage rank \approx Amount of stock held by non-founding, early workers
2. IPO \rightarrow Illiquid stock becomes liquid, windfalls can be large
3. Condition on characteristics known to affect entry (earnings, age, geo)
4. Exclude top wage rank workers and any founding owners we can identify

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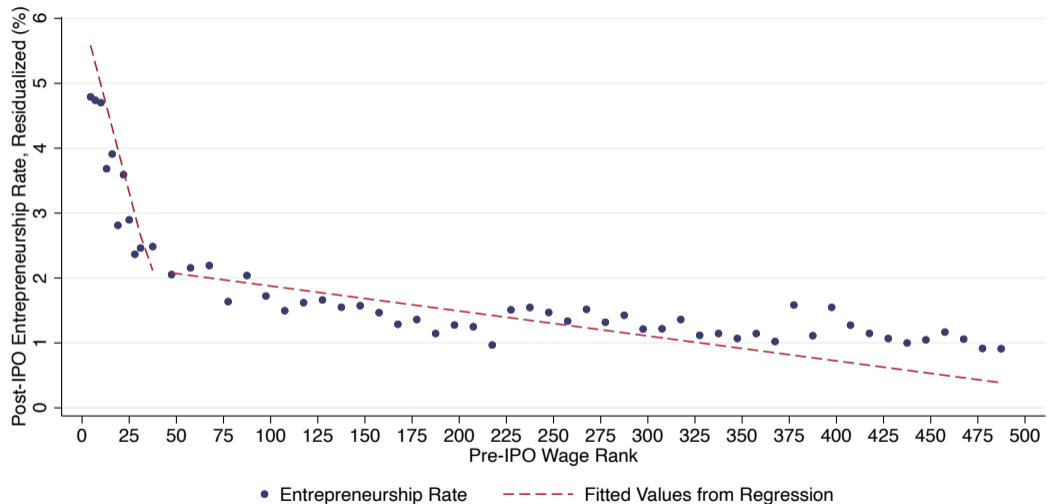
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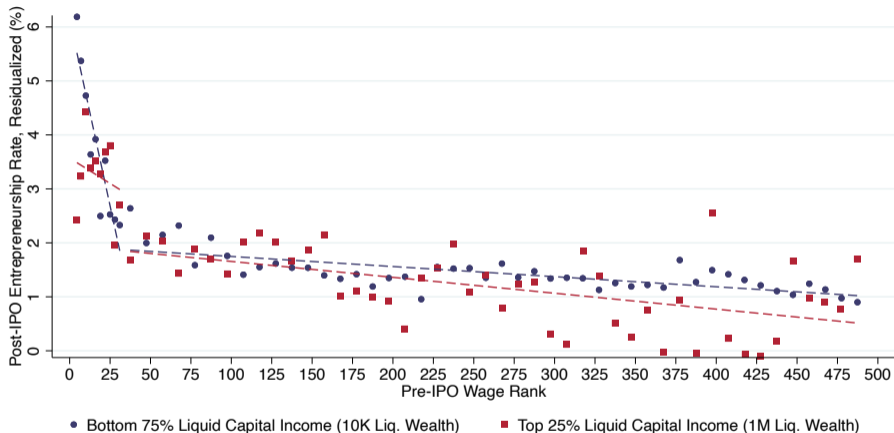
Mechanism: Test liquidity constraints entry model [Evans Jovanovic 1989]

IPO Cash Windfalls and Early Employee Entrepreneurship



Larger windfall from IPO \rightarrow Higher prob. of being future ent. ($\beta_3 = 0.2$ per \$m)

Heterogeneous Effects by Worker's Pre-IPO Wealth (Effect driven by those with less pre-IPO wealth)



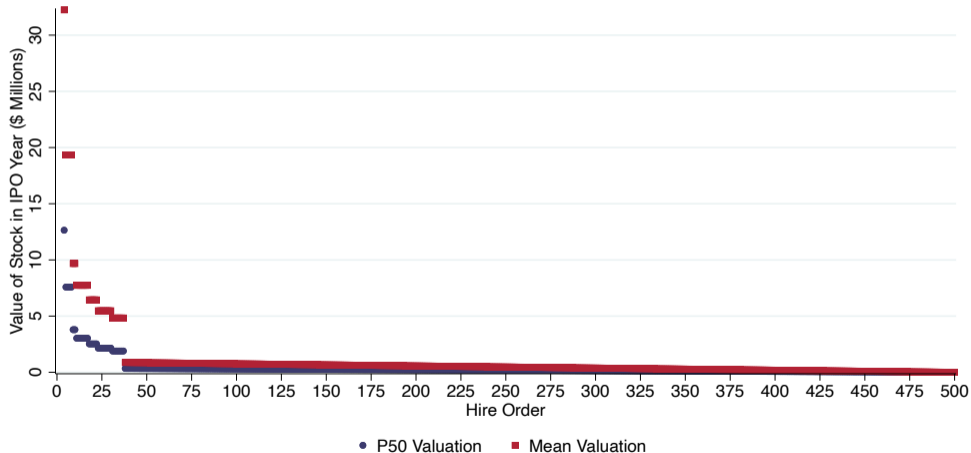
Result: Relationship goes to zero for workers with high liquid wealth prior to IPO

- Can reject equality of slopes among top workers with p-value $< .001$
- Low wealth workers have 20% higher mean entry rate with p-value $< .05$

First Stage IPO Windfall

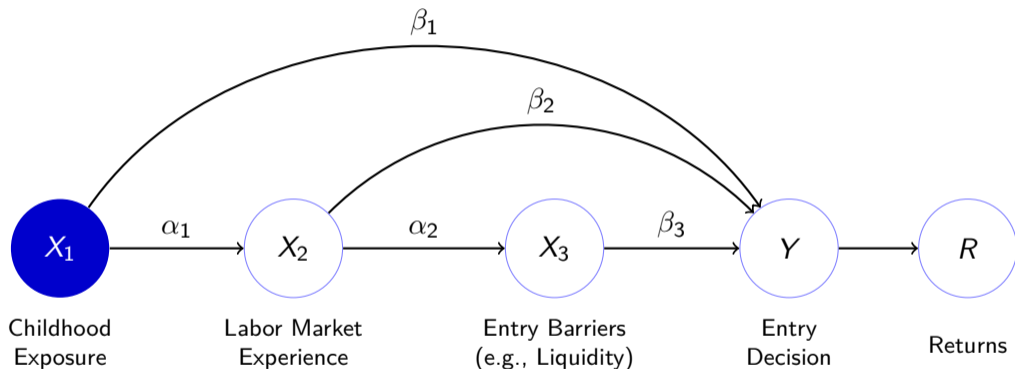
Data from Compustat and “The Holloway Guide to Equity Compensation”

Estimated Stock Wealth Post-IPO (Excluding the Founding Owners)



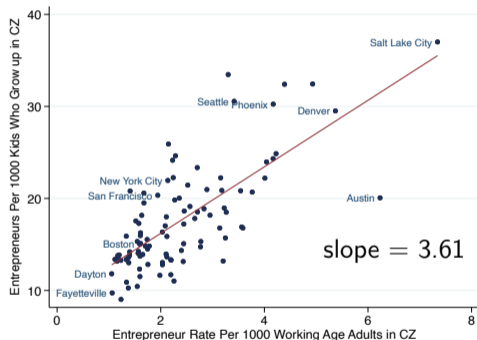
Result: Nonlinear stock windfall pattern aligns with the reduced form ($\epsilon_{E,W} \approx 0.06$)

The Entrepreneurial Pipeline III: Childhood exposure



Exposure Effects: Childhood Location and Future Entrepreneurship

All Entrepreneurs



Star Entrepreneurs



Result: Childhood exposure to CZs with high entrepreneurship rates → greater future eship

- Movers design: 20 yrs in CZ w/ 1pp more ents → founding rate ↑ 1.4pp ($\beta_2=1.4$)
- Indirect effect through experience accounts for most of the exposure effect ($\alpha_2=0.77$)

Decomposition of Direct Effects

Panel A. Differences in Characteristics (1980 Cohort)				Panel B. Share of Outcome Difference Explained			
	Characteristics			Wealth	Experience	Exposure	
	Wealth (\$K)	Experience (%)	Exposure (%)				
Pooled Sample	59.2	2.62	0.095				
Men	61.2	2.86	0.095				
Women	57.5	2.55	0.094	<i>Men versus Women</i>			
Difference	3.7	0.31	0.001	P(ent)	0.0%	23.8%	0.1%
T10 Par. Inc.	211.7	3.22	0.129				
B90 Par. Inc.	40.3	2.75	0.122	<i>Top 10 versus Bottom 90 Parent Income</i>			
Difference	171.4	0.47	0.007	P(ent)	1.4%	25.8%	0.3%

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4. Estimating Individual Entrepreneurial Returns

Estimating the Person-Level “Returns” to Entrepreneurship

Goal: Measure average returns to entrepreneurship and differences across groups

- Restrict to first-time entrepreneurs and those with no prior business income
- Outcomes that may reflect firm exits
 - Today: total income, In progress: wealth, after-tax returns
- Follow entrepreneurs from $t = -5$ through $t = 8$

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Strategy: High dimensional 1-1 match between entrepreneurs and workers

1. Income history: AGI quantiles in $t \in \{-2, -3, -4\}$, with top 1% split into P99-99.9 and top 0.1%
2. NAICS 2-digit industry for employer in $t = -1$
3. Geo: Census region plus California
4. Age (3-year bucket), gender, single vs. joint filing status

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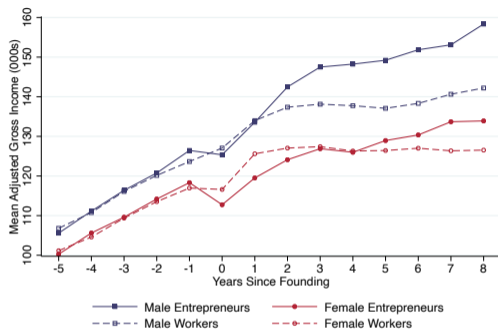
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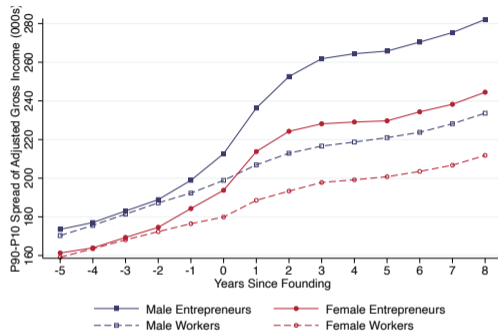
Mechanism: Test up-front barriers-to-entry model [Hsieh Hurst Jones Klenow 2019]

The Distribution of Financial Returns

Mean AGI for Matched Pairs



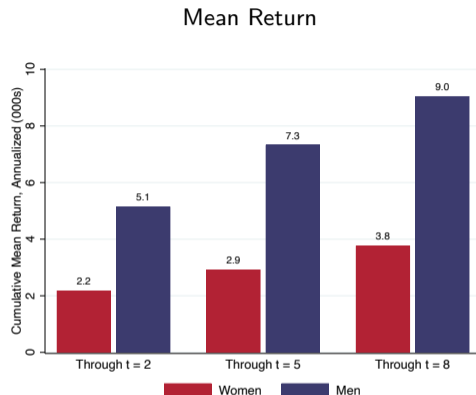
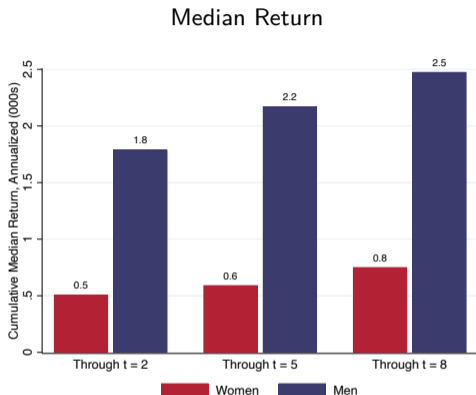
P90-P10 Spread for Matched Pairs



Result: Positive returns on average for incorporated entrepreneurs (e.g., Levine Rubinstein 2017)

- After 8 years about \$9k for men and \$4k for women
- Higher means also come with higher variance
- Entrepreneurial entry requires risk-tolerance (as in Hall Woodward 2010)

Return for Females is Half that for Males



Result: Female entrepreneurs earn lower returns → Inconsistent with Roy model logic

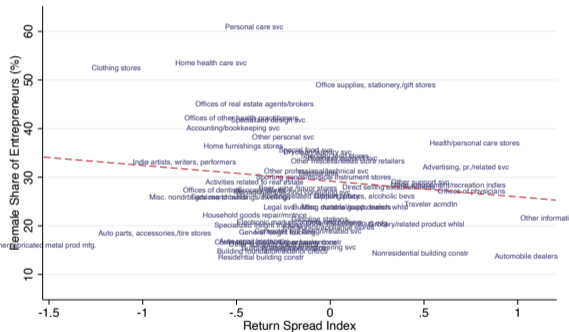
- Other factors/frictions cause women to earn less after entry
- Confirms SBO findings on incorporated+unincorporated ents (e.g., Robb 2002)
- Conditioning on founding industry closes $\approx 1/3$ of the gender gap
- Similar results for low parent income kids

Experience Relation Appears More Important than Return Differences

Female Share of Workforce



Average Return Gap, Men vs. Women



Takeaways: Female share of workforce narrows the gender gap; returns to female ents does not

5. Modelling the Costs of Missing Entrepreneurs

GE Model of Entrepreneurship, Discrimination and Talent Misallocation

Today: What is the impact on output and distribution from reducing barriers to female entrepreneurs?

- Builds on Hsieh Hurst Jones Klenow (2019, HHJK) [▶ details](#)
 - Roy model of sector choice based on heterogeneous talent (or preferences)
 - Agents make endogenous sector-specific human capital decisions (period 0 pre-labor market), then enter for three periods (young, middle-aged and old)

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- Two types of sector-specific frictions (τ) against URG (focus on women):
 - Human capital (τ^h) entry cost (e.g. lower exposure)
 - Labor market (τ^w) paid each period (e.g. income discrimination)

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 - Human capital (τ^h) entry cost (e.g. lower exposure)
 - Labor market (τ^w) paid each period (e.g. income discrimination)
- $\tau(\tau^h, \tau^w) =$ “composite” barriers faced by women in a sector
- $\tau \uparrow$ implies lower proportion of women in sector and larger gender income gap (although depends on selection)

GE Model of Entrepreneurship, Discrimination and Talent Misallocation

- Two extensions to allow for entrepreneurship:
 - **Extension I:** Entrepreneurship as another career with different τ 's
 - **Extension II:** In addition, agents can start in one sector & switch mid-career to become entrepreneurs (at a sector specific transition cost)

► calibration

- Calibrate model with:
 - Moments from IRS (e.g. income gap between men and women from different sectors)
 - Moments from complementary datasets (e.g. ACS)
 - Existing literature (using HHJK as baseline)
- Consider different alternative policies to reducing frictions
- Focus today on removing frictions against
 - Female entrepreneurs
 - Women in all sectors (including entrepreneurs)

Policy Counterfactual: Removing Barriers for Women

Panel A: % of entrepreneurs			
	Baseline	Remove τ^s , entrepreneurs	
	(1)	(2)	(3)
		%	Δ p.p.
Men	1.6%	1.3%	-0.3%
Women	0.5%	2.8%	2.3%
Total	2.1%	4.2%	2.1%

Notes. This table reports the results of a counterfactual estimation for the last period of the model where τ^h and τ^w are removed. Income moments come from the IRS. Employment shares come from the CPS. GDP p.c. is computed as total labor income divided by total number of workers (in 2017 USD).

Policy Counterfactual: Removing Barriers for Women

- Removing barriers for female *entrepreneurs*:
 - ↑ GDP around 2.7%. (Higher if spillovers included)
 - % entrepreneurs doubles
 - % women entrepreneurs ↑ 6x, % male ents ↓ by 1/5

Policy Counterfactual: Removing Barriers for Women

Panel A: % of entrepreneurs					
	Baseline	Remove τ^s , entrepreneurs		Remove τ^s , all sectors	
	(1)	(2)	(3)	(4)	(5)
		%	Δ p.p.	%	Δ p.p.
Men	1.6%	1.3%	-0.3%	1.5%	-0.1%
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Policy Counterfactual: Removing Barriers for Women in Basic Model

- Removing barriers for women in *all* sectors:
 - % entrepreneurs ↑ by 50% (less diversion)
 - % women ents triples, % male entrepreneurs essentially unchanged
 - ↑ GDP by 30%

Policy Counterfactual: Removing Barriers for Women

Panel A: % of entrepreneurs					
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Panel B: GDP p.c.			
	Baseline	Remove τ_s , entrepreneurs	Remove τ_s , all sectors
	(1)	(2)	(3)
		% change	% change
Labor earnings per worker	\$53,390	2.7%	30%

Notes. This table reports the results of a counterfactual estimation for the last period of the model where τ^h and τ^w are removed. Income moments come from the IRS. Employment shares come from the CPS. GDP p.c. is computed as total labor income divided by total number of workers (in 2017 USD).

Extension II: Labor Market Dynamics

- Novelty: When individuals enter labor market in period 1 in one sector, they can switch to entrepreneurs in period 2
- Timing
 - In $t = 0$: individuals choose a *path*: (sector i in $t = 1$ and sector i' in $t = 2$)
 - In $t = 3$: everyone stays in the same sector as $t = 2$
- Paths
 - Stayers: sector i in $t = 1 \Rightarrow$ sector i in $t = 2$
 - Switchers: sector i in $t = 1 \Rightarrow$ entrepreneurship in $t = 2$
- Switchers face a third friction: an entry barrier to entrepreneurship (τ^t)
 - τ^t depends on the sector at $t = 1$ (prior to founding a new firm)
 - τ^t computed from data: wage cut for women relative to men after founding a firm

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 - τ^t depends on the sector at $t = 1$ (prior to founding a new firm)
 - τ^t computed from data: wage cut for women relative to men after founding a firm
- Preliminary Result: removing initial frictions to entrepreneurship friendly sectors highly effective (compared to removing pure ent τ or transition τ^t)

Conclusions

Conclusions

We find:

1. Large, persistent disparities in entrepreneurship rates by gender and parental income
2. Early labor market experience matters more than liquidity and exposure in determining number of entrepreneurs and explaining gaps
3. Could be substantial increases in entrepreneurship (& output) from reducing discrimination

Policy implications:

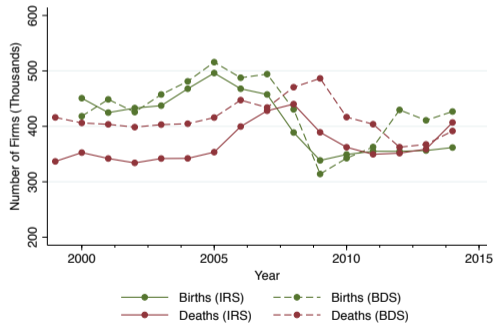
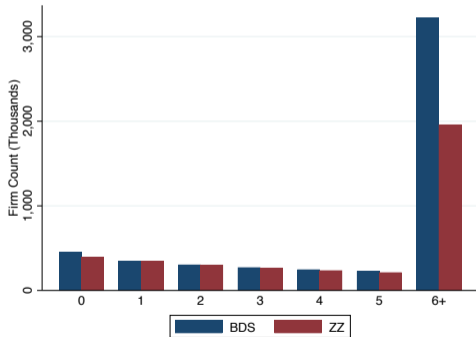
- Closing gaps requires policy to target experience and exposure, not just liquidity
- Earlier interventions focused on occupational choice/labor markets forces
- Finance targeted to URGs paired with mentoring/incubators

Thanks!

Census Comparison

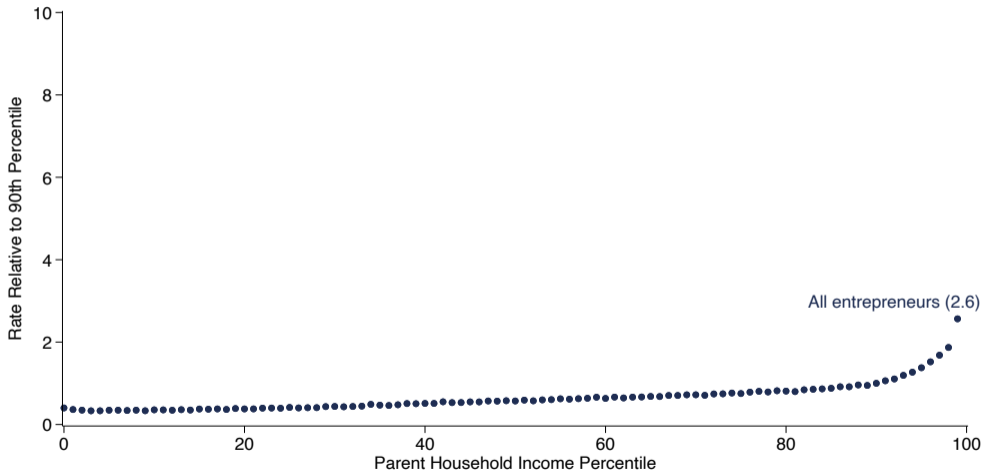
[← Back](#)

Figure: Comparing IRS to Census Data



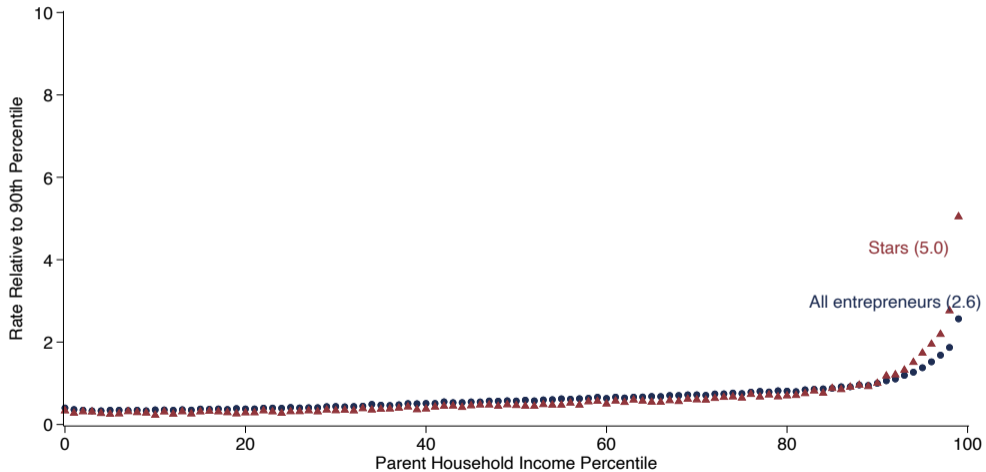
Entrepreneurship Rates Lower if Born into a Low Income Family

[← Back](#)



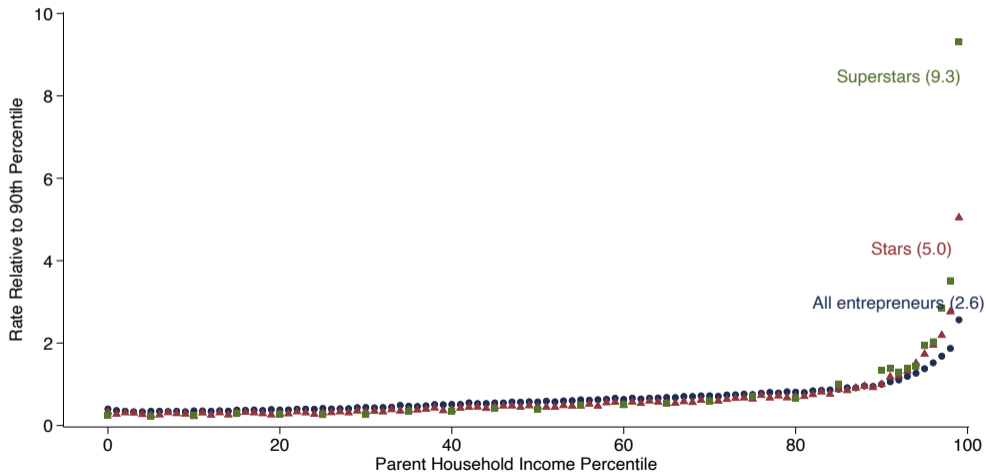
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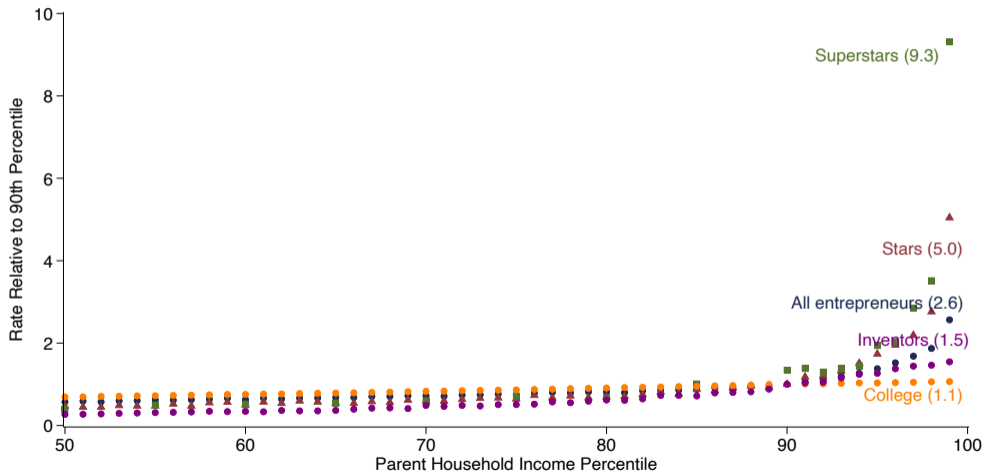
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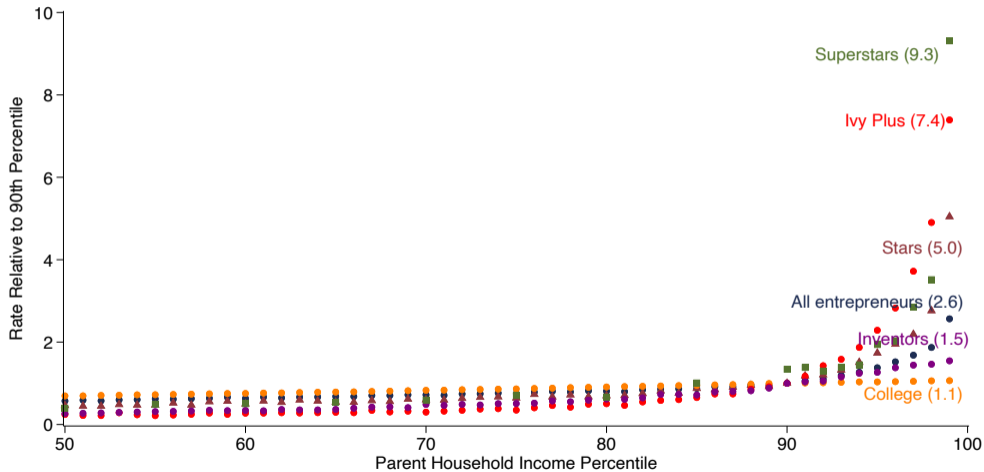
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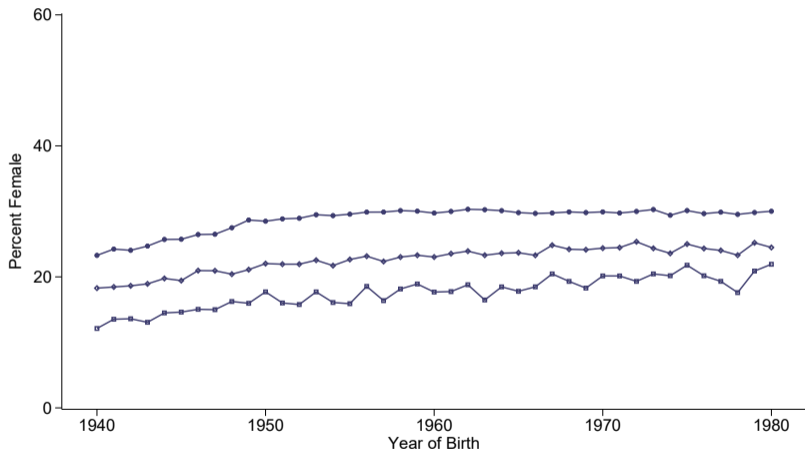
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Female Entrepreneurship Rates are Stagnant

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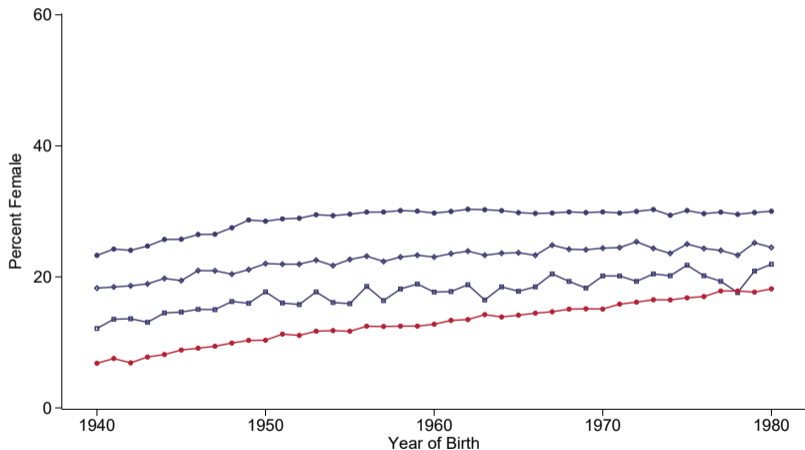


All Ents (0.17)
Stars (0.16)
Superstars (0.25)

Note: Growth rate in percentage points per year in parentheses.

Female Entrepreneurship Rates are Stagnant

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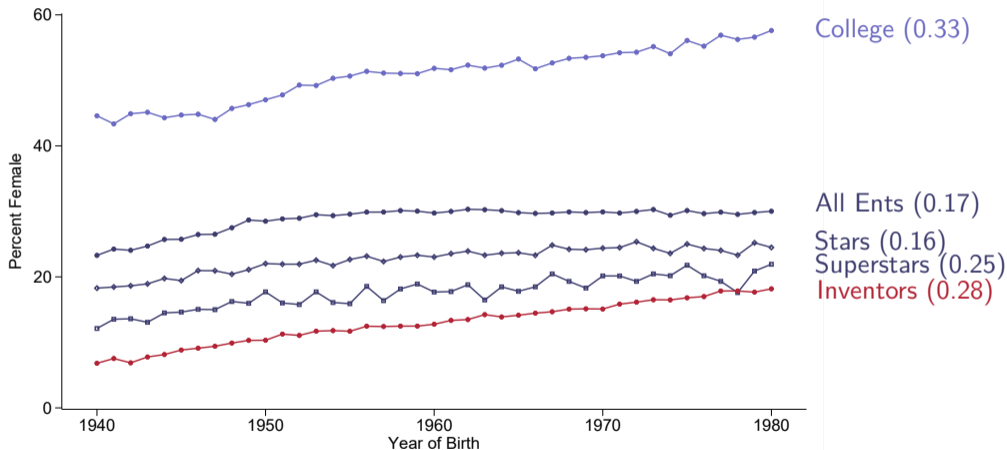


All Ents (0.17)
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Superstars (0.25)
Inventors (0.28)

Note: Growth rate in percentage points per year in parentheses.

Female Entrepreneurship Rates are Stagnant

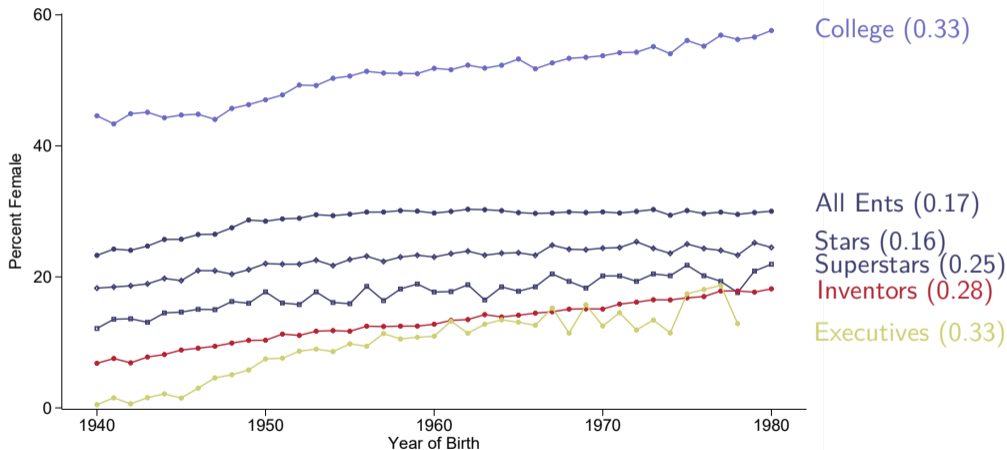
[◀ Back](#)



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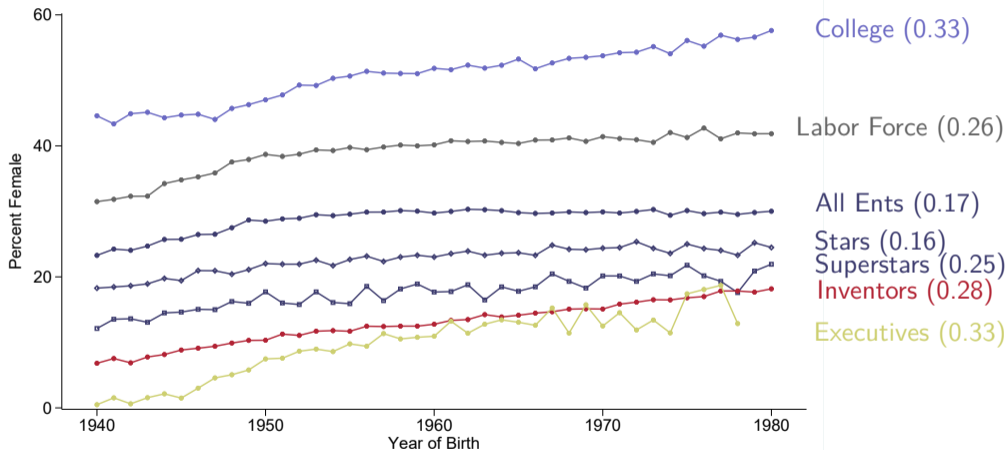
[← Back](#)



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[← Back](#)



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Additional Evidence on Mechanisms

1. Experience effects

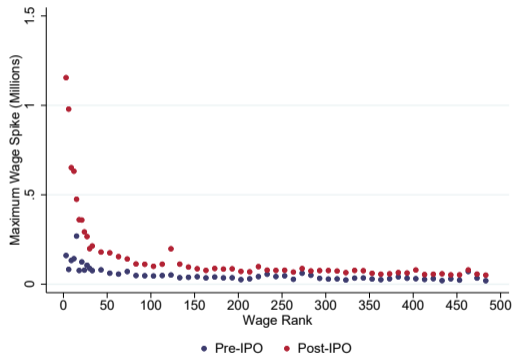
- Effects strongest for own-industry and stronger for technologically “close” industries
- Experience effects possibly due to time, occupation in industry, networks
 - Female share of IPO workforce narrows the gender entry gap
 - Female IPO workers concentrate in less entrepreneurial occupations

2. Barriers to entry (incl. liquidity)

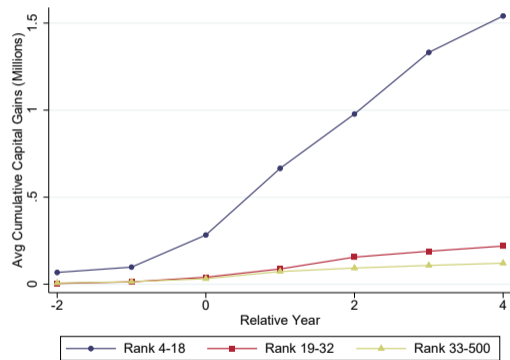
3. Exposure effects

First Stage IPO Windfall: Alternative Approaches

W2 Spikes

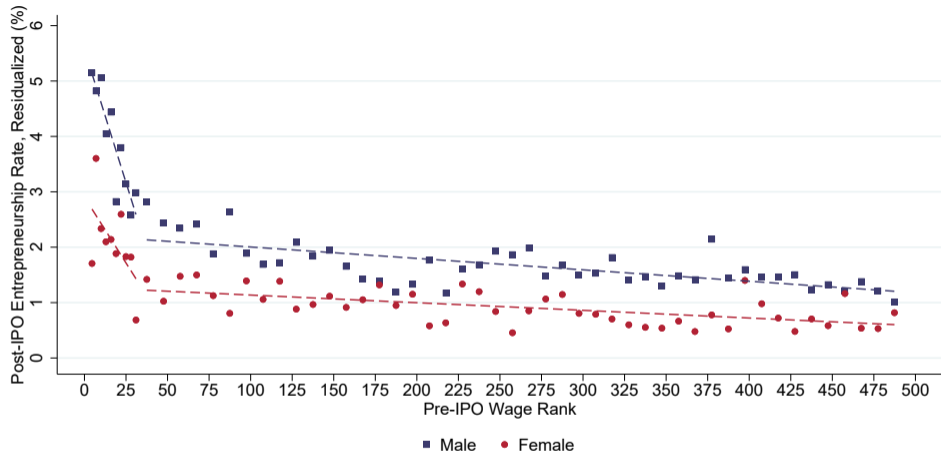


Realized Capital Gains



Note: W2 spikes are deviations from mean W2 income → Proxy for stock option realizations [▶ back](#)

Heterogeneous Effects by Gender



Result: Large gender gap remains at the top → Liquidity unlikely to be the key factor

- Gender gap closes w/occupation FX, female share of top workers at firm → experience

Additional Evidence on Mechanisms

1. Experience effects

2. **Barriers to entry (incl. liquidity)**

A. Returns evidence

- Higher variance driven by high outside options, not large financial losses
- Plausible levels/shape of risk aversion cannot generate entry patterns

B. Liquidity evidence

- Larger effects of wealth for men than women → Complementarity with experience?
- Elasticities lower than relation between parental wealth and founding

3. Exposure effects

Additional Evidence on Mechanisms

1. Barriers to entry (incl. liquidity)
2. Experience effects
3. **Exposure effects**
 - Unlike inventors, less evidence of childhood dosage effects
 - Points toward mediation through local economy at working age
 - Unlikely to explain gender gap for workers at IPO firms

Model Setup

◀ Back

- $(M+1)$ sectors: M market sectors + home sector
- Individuals live for three periods (young, middle age, old)
- There is a pre-period when individuals choose sector (i) and human capital (s, e)
 - These remain the same for their lifetime
- Individuals have a group-specific preference to work in each market sector (z_i)
 - e.g. z_i captures social norms for women to work in a given sector
- Individuals draw a vector talents ε_i (or preferences μ_i) in each market sector i

- Preferences:

$$U = (c_{young} \cdot c_{middle} \cdot c_{old})^\beta (1 - s) z \mu \quad (1)$$

- Human capital:

$$h = \bar{h} \gamma s^{\phi_i} e^\eta \quad (2)$$

- Consumption:

$$c = (1 - \tau^w) w \epsilon h - (1 + \tau^h) e \quad (3)$$

- Talent: drawn from a multivariate Fréchet ($\downarrow \theta = \uparrow$ talent dispersion)

$$F_g(\epsilon_1, \dots, \epsilon_M) = \exp \left[- \sum_{i=1}^M \epsilon_i^{-\theta} \right] \quad (4)$$

Variable Description

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U	Lifetime utility
c	Consumption
s	Schooling (normalized to 1, so (1-s) is leisure)
z	Group-specific utility from working in sector i
μ	Individual idiosyncratic utility from working in sector i
h	Human capital
$\bar{h}_{i,g}$	Differences in talent common to a group in a given sector i
γ	Return to experience
e	Education
ϕ	Return to time investment in human capital specific of sector i
η	Elasticity of human capital wrt to human capital expenditures.
w	Wage per efficiency unit
ε	Idiosyncratic talent
θ	Dispersion of talent across sectors
β	Trade-off btw consumption and time spent accumulating h

Solving the Model

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1. Workers' equilibrium:

- Proposition 1: Sector choice [▶ P1](#)
- Proposition 2: Average quality of workers [▶ P2](#)
- Proposition 3: Average wages [▶ P3](#)
- Proposition 4: Relative propensities [▶ P4](#)
- Proposition 5: Relative LFP [▶ P5](#)

2. Firm's equilibrium [▶ Firms](#)

3. Workers + Firm [▶ Eq.](#)

Estimation

- Setup
 - Focus on prime age workers (28 to 51) [▶ Cohort structure](#)
 - 3 periods (2003, 2009, 2015). We estimate a counterfactual for last period (2015)
 - 24 market sectors (NAICS2 + entrepreneurship)
- Calibration
 - Income from IRS (2003-15)
 - Employment shares from CPS (1995-19) [▶ Data](#)
 - Identification assumptions & parameter values from HHJK [▶ Parameters](#) [▶ Assumptions](#)
- Estimation results
 - Level of barriers (τ_s) faced by female ents is similar to lawyers and engineers
 - Removing τ_s for *women ents*: \uparrow GDP by up to 10% & 2x number of ents
 - Removing τ_s for *all women*: \uparrow GDP by up to 30% & 2x number of ents

Proposition 1: Sector Choice

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- The fraction of people in group g working in sector i equals:

$$p_{ig} = \frac{\tilde{w}_{ig}^\theta}{\sum_{s=1}^M \tilde{w}_{sg}^\theta} \quad (5)$$

- \tilde{w}_{ig} (= return to working in a i for someone with average talent) is defined as:

$$\tilde{w}_{ig} \equiv w_i s_i^{\phi_i} [1 - s_i]^{\frac{1-\eta}{3\beta}} \cdot \frac{\bar{h}_{ig} \tilde{z}_{ig}}{\tau_{ig}} \quad (6)$$

Proposition 2: Average Quality of Workers

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- The geometric average of worker quality in each sector is equal to:

$$\exp(\mathbb{E} \log [h_{igct} \epsilon_{igc}]) = \bar{\Gamma} s_{ic}^{\phi_{it}} \gamma (t - c) \left(\frac{\eta s_{ic}^{\phi_{ic}} \bar{\gamma} \bar{h}_{ig} w_{ic} [1 - \tau_{igc}^w]}{1 + \tau_{igc}^h} \right)^{\frac{\eta}{1-\eta}} \left(\frac{1}{p_{igc}} \right)^{\frac{1-\delta}{\theta(1-\eta)}} \quad (7)$$

Proposition 3: Average Wages

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- The geometric average of earnings in i by cohort c in period t of group g equals:

$$\begin{aligned}\overline{\text{wage}}_{igct} &\equiv \left(1 - \tau_{igt}^w\right) w_{it} e^{\mathbb{E} \log[h_{igct} \epsilon_{ig}]} \\ &= \bar{\Gamma} \bar{\eta} \left[p_{igc}^\delta m_{gc}\right]^{\frac{1}{\sigma(1-\eta)}} \tilde{z}_{igc}^{-\frac{1}{1-\eta}} [1 - s_{ic}]^{-\frac{1}{3\beta}} \times \frac{1 - \tau_{igt}^w}{1 - \tau_{igc}^w} \frac{w_{it}}{w_{ic}} \frac{\gamma(t-c)}{\bar{\gamma}} \frac{s_{ic}^{\phi_{it}}}{s_{ic}^{\phi_{ic}}}\end{aligned}\quad (8)$$

Proposition 4: Relative Propensities

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- The fraction of group g employed in sector i relative to men equals:

$$\frac{p_{ig}}{p_{i,men}} = \left(\frac{\tau_{ig}}{\tau_{i,men}} \right)^{-\frac{\theta}{1-\delta}} \left(\frac{\bar{h}_{ig}}{\bar{h}_{i,men}} \right)^{\frac{\theta}{1-\delta}} \left(\frac{\overline{\text{wage}}_{ig}}{\overline{\text{wage}}_{i,men}} \right)^{-\frac{\theta(1-\eta)}{1-\delta}} \quad (9)$$

Proposition 5: Relative Labor Force Participation

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- The share of group g in the home sector relative to men (m) for equals:

$$\frac{1 - \text{LFP}_g}{1 - \text{LFP}_{men}} = \frac{m_{men}}{m_g} = \left(\frac{\overline{\text{wage}}_{ig}}{\overline{\text{wage}}_{i,men}} \right)^{-\theta(1-\eta)} \left(\frac{\tilde{z}_{ig}}{\tilde{z}_{i,men}} \right)^{-\theta} \left(\frac{p_{ig}}{p_{i,men}} \right)^\delta \quad \forall \text{ market } i \quad (10)$$

where $\frac{m_{men}}{m_g} \equiv \frac{\sum_{i=1}^M \tilde{w}_{i,men}^\theta}{\sum_{i=1}^M \tilde{w}_{ig}^\theta}$

- A representative firm produces final output Y from workers in M sectors:

$$Y = \left[\sum_{i=1}^M (A_i \cdot H_i)^{\frac{\sigma-1}{\sigma}} \right]^{\frac{\sigma}{\sigma-1}} \quad (11)$$

- H_i = total efficiency units of labor in sector i
- A_i = productivity of sector i (exogenously given)
- σ = elasticity of substitution across sectors in aggregate production.

- H_{it}^{demand} that satisfies the firm's profit maximization equals:

$$H_{it}^{demand} = \left(\frac{A_{it}^{\frac{\sigma-1}{\sigma}}}{w_{it}} \right) Y_t \quad (12)$$

- w_{it} clears the labor market in each sector so that $H_{it}^{supply} = H_{it}^{demand}$
- w_i is found numerically.

Comparison of IRS, CPS, and Census datasets

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	IRS	CPS	Census
Time span (years)	2000 - 2015	1995 - 2019	1960 - 2010
Coverage	Universe of tax filers	Sample	Sample
Entrepreneurs	✓	✓	
Full income distribution	✓		
Industry	✓	✓	✓
Occupation		✓	✓
Home sector		✓	✓
Gender	✓	✓	✓
Race		✓	✓
Unemployed		✓	✓
Part-time workers		✓	✓

Notes. This table compares the information available in three distinct datasets: IRS, CPS, Census. The original model by HHJK is estimated using Census data.

Cohort Structure

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Year	Young (28 to 35)	Middle (36 to 43)	Old (44 to 51)
2003	3	4	5
2009	2	3	4
2015	1	2	3

Notes. This table shows the evolution of cohorts over time. For example, cohort 3 is young in 2003 (the first period of the model), middle-aged in 2009 (the second period of the model), and old in 2015 (the third (and last) period of the model). "Young" is defined as individuals aged 28 to 35 years old; "Middle" is defined as individuals aged 36 to 43; "Old" is defined as individuals aged 44 to 51.

Baseline Parameter Values

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Parameter	Value	Interpretation
α_0	0.5	Initial split between τ^h and τ^w
Lower constraint for τ^h	-0.8	
β	0.231	Consumption weight in utility
η	0.103	Elasticity of H wrt education spending
θ	2	Frechet shape
σ	3	Elasticity of substitution across sectors
δ	0	Fraction sorting on preferences

Notes. This table reports baseline parameter values (the same used by Hsieh Hurst Jones Klenow 2019).

Additional Estimation Assumptions

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- $\delta = 0$: sorting is entirely on talent (and *not* on preferences)
- $\frac{\bar{h}_{i,g}}{\bar{h}_{i,m}} = 1$: we assume talent is distributed equally across sectors
- $\tau^h = 0$ and $\tau^w = 0$ for men in all sectors and all periods
- Home sector preference for all groups = 1
- The return to experience (γ) is the same for all sectors, groups, and cohorts.